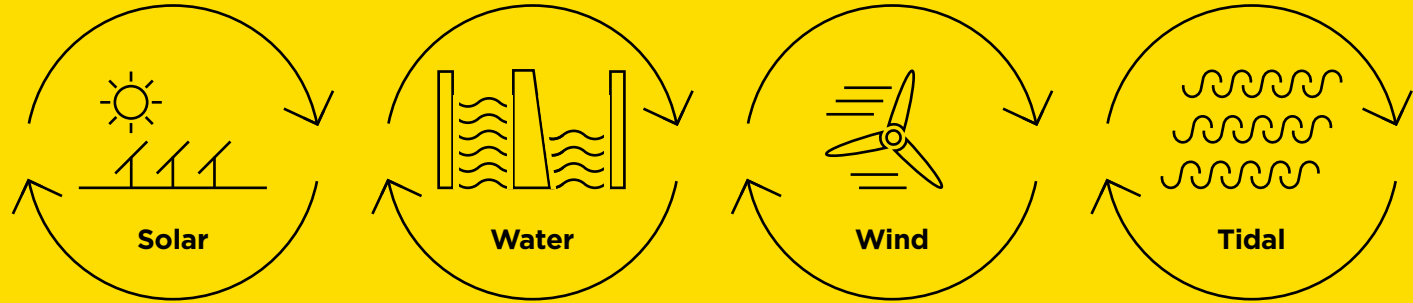


Our journey on renewable energy



85% Renewable Source (2018)

Our renewable energy background

- Historically, JD procured a mixture of green (renewable) and brown (non-renewable) electricity
- An objective of our Carbon Management Programme is to purchase energy from sustainable sources wherever operationally possible
- JD commenced this journey in 2014 via UK stores moving to green energy, with ROI moving to renewable power in 2016

Expanding renewable energy from UK to Europe

- Belgium, Italy and Netherlands moved to green energy in Dec 2017. France will complete migration in 2019, with Spain and Portugal next
- Our 2019 Group Environmental Policy update includes a new target to move all European stores to 100% 'Green Energy' usage
- In May 2019, JD joined the RE100. Members include 170 of the world's most influential companies, all committing to 100% renewable power

Next steps on renewable (Green) Energy

- We are reviewing options to offer suppliers an opportunity to purchase renewable energy at preferential rates via our renewable suppliers
- We have committed to 100% renewable electricity for European operations by 2022, with all existing global operations to be renewable by 2025

Key achievements

- In 2018, we improved our percentage of worldwide operations supplied by renewable sources from 78% to 85%
- Newly acquired businesses are migrated to the Group's sustainable supply contracts wherever possible

"It is great to work with JD - a client that is proactive and stands out as committed to its renewable energy supply."

We have made great progress with JD's transition to renewable energy, and look forward to supporting their continued development, goals and targets."

**James Hartley
Client Manager**

